# **SERGEY TANTUSHYAN**

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#### **SUMMARY**

University Administrator and MBA professor, holding 15 years of deep proficiency in partnership, communication and management consulting. Has top management experience at a major philanthropic foundation, headline projects include world's longest ropeway, Aurora humanitarian

philanthropic foundation, headline projects include world's longest ropeway, Aurora humanitarian initiative, and United World Colleges Dilijan. Established a number of educational programs. Has 9 years of teaching and training



### **PROFESSIONAL EXPERIENCE**

AMERICAN UNIVERSITY OF ARMENIA (2016 - now) - Yerevan, Armenia

# **Director, AUA Extension**

o Established 31 new training programs and launched a new Certificate Program, increasing the number of non-corporate students by 284%. Instituted an executive training program for 11 Governors of Armenia, to be scaled to over 100 mayors.

experience in the subjects of Executive Communication, Managing People and Organizations, Competitiveness and Strategy.

- o Resourced partnerships and introduced kids' English programs, and an educational support program for Syrian-Armenians. 1,005 students granted tuition subsidies, 5 English clubs initiated in 3 rural regions of Armenia. Expanded operations to one additional region, currently being represented in 6 out of 11 regions of Armenia.
- o Inaugurated three cutting-edge directions of AUA Extension courses IT (Block chain, VR/AR, Robotics), Arts (Calligraphy, Architecture, Interior Design), and Communication (Personal Branding, Effective Meetings, Persuasive Communication).

IDeA - Initiatives for Development of Armenia, Philanthropic Foundation (2014 – 2016) - Yerevan, Armenia

## **Deputy CEO**

- o Realized processes around Partnership, International Relations and Communication for all projects, liaised with Founders.
- o Guided and supported the processes of business planning and conceptual decision-making activity planning processes.
- o Acquired and maintained all corporate partnerships for Aurora Prize, raising \$1.18M in cash and in-kind contributions.

# AMERICAN UNIVERSITY OF ARMENIA (2012 - now) - Yerevan, Armenia

### **Professor of Business Strategy**

- o Pioneered business simulations and business-case teaching at AUA using HBS materials and methodologies.
- o Piloted 14 capstone projects, liaising with beneficiary organizations. 13 projects resulted into organizational/strategic change, one project transformed into business case available at HBR and currently taught at Dartmouth and AUA.

# AMERICAN UNIVERSITY OF ARMENIA (2012 – 2014) - Yerevan, Armenia

## **Program Chair, BA in Business**

- o For 751 students organized and oversaw activities related to BA in Business advising, probations, scholarships, tuition assistance, grade appeals and graduation. Identified, hired, trained, and evaluated 19 faculty, and 8 staff members.
- o Promoted school's rigorous academic standards for students, teaching effectiveness, and values of academic integrity.

# THE CONFERENCE BOARD (2011-2012) - New York, NY

# **Project Manager, Economist**

- Maintained projects related to the American Consumer Study project within the Demand Institute partnership.
- o Implemented a study on the consumer demand and economic behavior, and communicated results to management.

### AMERIABANK CJSC (2007-2009) - Yerevan, Armenia

### **Director for Strategy**

- o Created post-merger development strategies and illustrated the Bank's mission-critical development directions.
- o Promoted strategic directions internally to 208 bank team members, and communicated achievements to the senior management for Armenian affiliate of Troika Dialog, pioneers of Russian stock market.

## CONSULTING LOGISTICS LTD (2005 – 2007) - St. Petersburg, Russia

#### **Adviser to the CEO**

- o Launched the consulting business, generating \$2.2M in revenue, of \$0.8M startup investment.
- Obtained B2B relationships nationwide, expanding principal-company's commercial customer base by 74%.

# THE CENTRAL BANK OF ARMENIA (2001 – 2005) - Yerevan, Armenia

# Financial Intelligence Unit (FIU) Analyst

- o Developed Anti-Money Laundering (AML) strategy of Armenia and moderated initial implementation of AML strategy throughout the financial sector. Trained AML officers of 22 banks, resulting in 68% quality rise in AML reporting.
- o Represented CBA in the OSCE intergovernmental workgroup on AML strategies.

# **EDUCATION**

BRANDEIS INTERNATIONAL BUSINESS SCHOOL (2009-2011) - Boston, MA
NATIONAL ACADEMY OF SCIENCE (2004-2007) - Yerevan, Armenia
YEREVAN STATE UNIVERSITY (1998 – 2004) - Yerevan, Armenia

MBA, concentration in International Business
PhD, Doctor of Economics
Master of Sciences in Economics and Finance

#### PROFESSIONAL DEVELOPMENT

Dickinson College - Carlisle, PA
University of Cambridge - Cambridge, UK
McGill University - Montreal, Canada
International Institute of Higher Studies in Criminal Sciences - Syracuse, Italy
Moscow School of Management SKOLKOVO - Moscow, Russia
American University of Bulgaria — Blagoevgard, Bulgaria

Fulbright Fellowship (Summer 2006)

Eurasia Business Executive Leadership Programme (2008)

Sauvé Scholarship (2008-2009)

AML for Central Banks Course (Summer 2005)

Managing Large Projects Executive Program (2015-2016)

CELA – Central Eurasian Leadership Alliance (June 2017)

### ADDITIONAL TEACHING EXPERIENCE

Financial Banking College (2004-2005) Yerevan State University (2007) Brandeis International Business School (2009-2011) Anti-Money Laundering Reform, Change Management, Communication Strategies

Effective Communication, Strategic Management, CSR

Consulting Field Projects, Strategy Consulting, Management Communications

#### **CONSULTING PROJECTS**

- UNICEF/ UNDP/UNIDO Yerevan, Armenia (2012-2014):
   KolbaLabs Social Entrepreneurship Project, project design, consulting and training
- UNIDO GEF Global Cleantech Innovation Programme for SME
- Euromonitor International, Office in Dubai (2012)
   Retail Sales Industry Analysis, and Feasibility of Opening a Mega Trade/Entertainment Center in Yerevan
- Yerevan Productions LLC, Yerevan, Armenia (2009)
   Restructuring and Crisis Management consulting
- **World Bank**, Center for Education Projects, Yerevan, Armenia (2008) Management and Procurement structure improvement
- USAID CAPS Project, Yerevan, Armenia (2007)
   Benchmarking of Armenian IT Policies from the Perspective of Increasing IT Cluster Competitiveness

### **PUBLICATIONS**

- 1. AUA Business Case: HDIF- Searching for Balance between Social Purpose and Entrepreneurship (2015), case taught as part of Strategy class at Tuck School of Business at Dartmouth, as well as Competitive Strategy course at AUA, <u>published at Harvard Business Review</u>
- 2. AUA HR Case: Synergy International Systems, Inc. (2015), case taught at the AUA as part of Management class
- 3. Shifting Nature of the US Housing Market –contributor (March 2012)
- 4. Mortgage Market Development and Introduction of Securitization of Assets as a new Financial Tool in the Republic of Armenia, Doctorate Dissertation, published by Higher Attestation Commission of Armenia (April 2007)
- 5. Benchmarking of Armenian IT Policies from the Perspective of Increasing IT Cluster Competitiveness. USAID Competitive Armenian Private Sector research. Published on CAPS web site (August 2007)
- 6. Analysis of Regulation of Abuse of Dominant Position in Armenia. European Journal for Comparative Economics, Italy
- 7. Psychological, Gender and Economic Aspects of Loan Repayment. Scientific Periodical of National Academy of Science of Armenia (#11, 2005)

# **OTHER**

Languages Hobbies Fluent: English, Russian and Armenian, conversant: German, beginner: Arabic Squash, Creative writing, Skiing